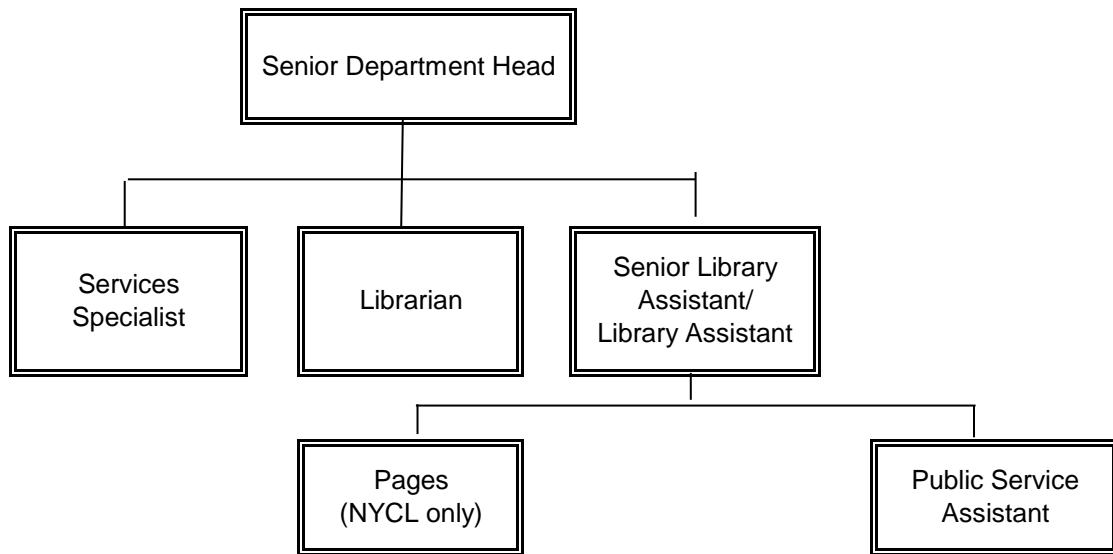


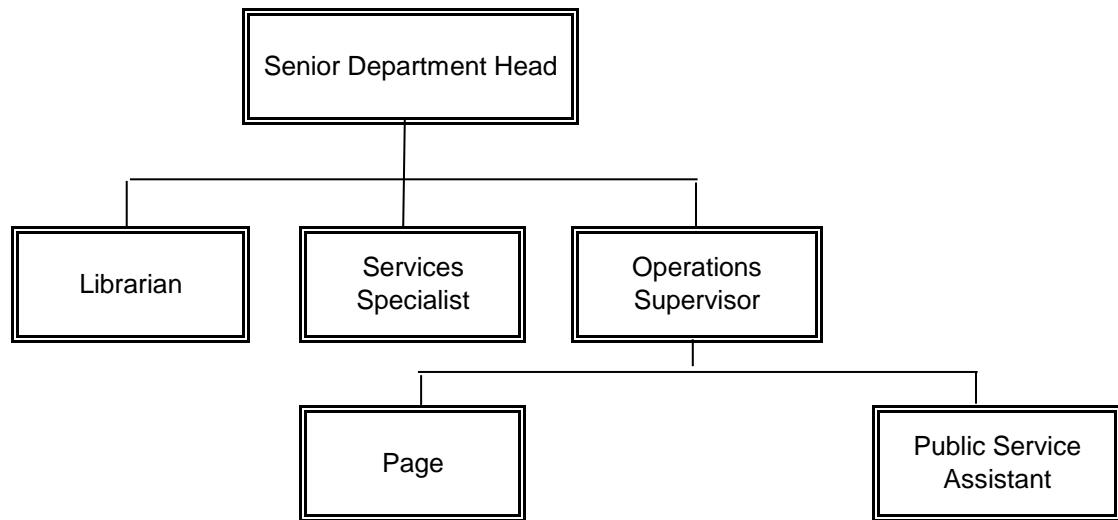
Representative Research and Reference Department Structures Subject Departments



Note: There are 14 subject departments in Research and Reference. The number of staff per position in each department is determined by the factors outlined in the report.

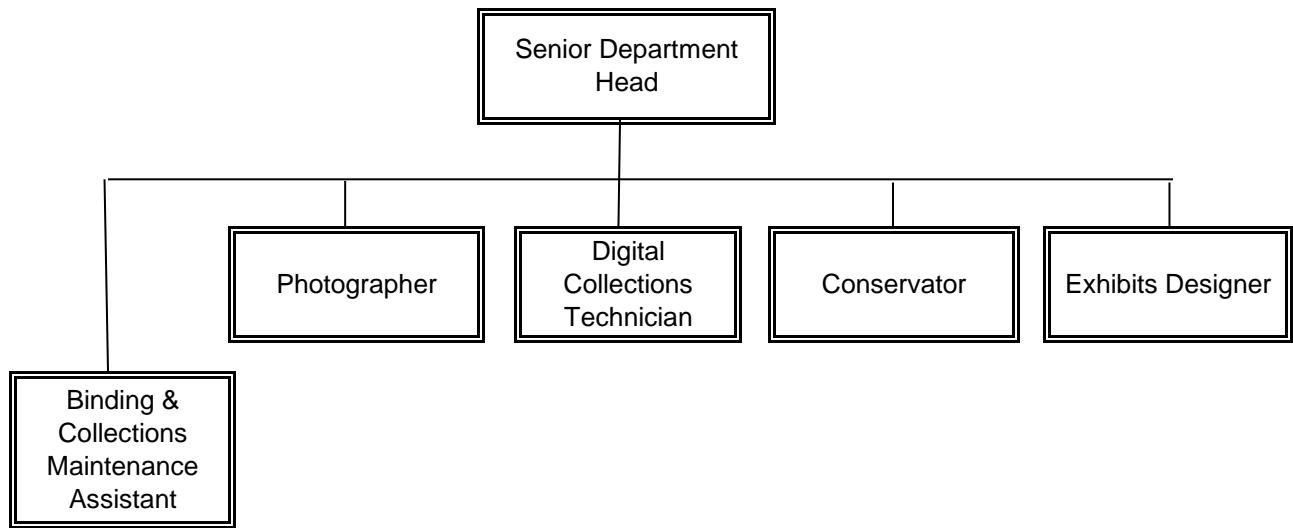
Representative Research and Reference Department Structures

NYCL Circulation/Browsery/Teens

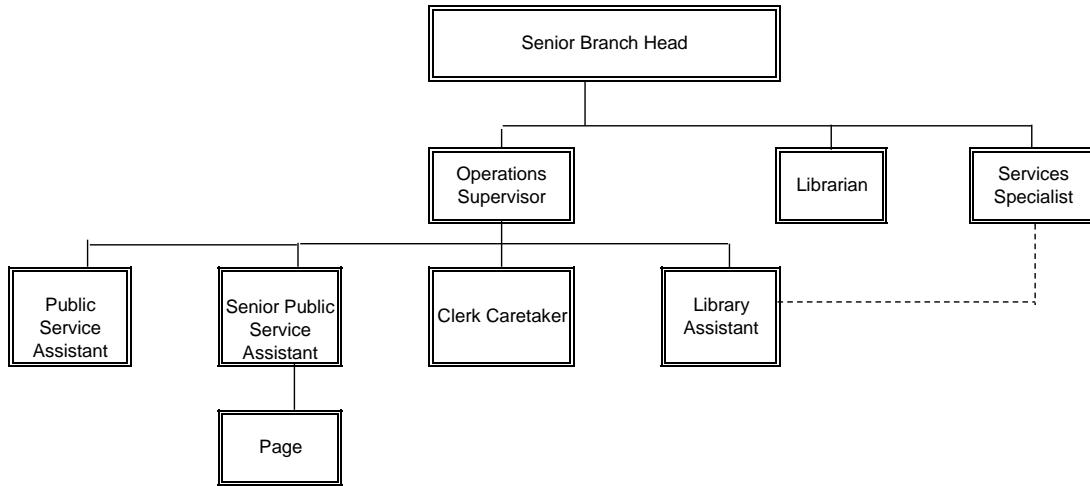


Representative Research and Reference Department Structures

TRL Preservation & Digitization

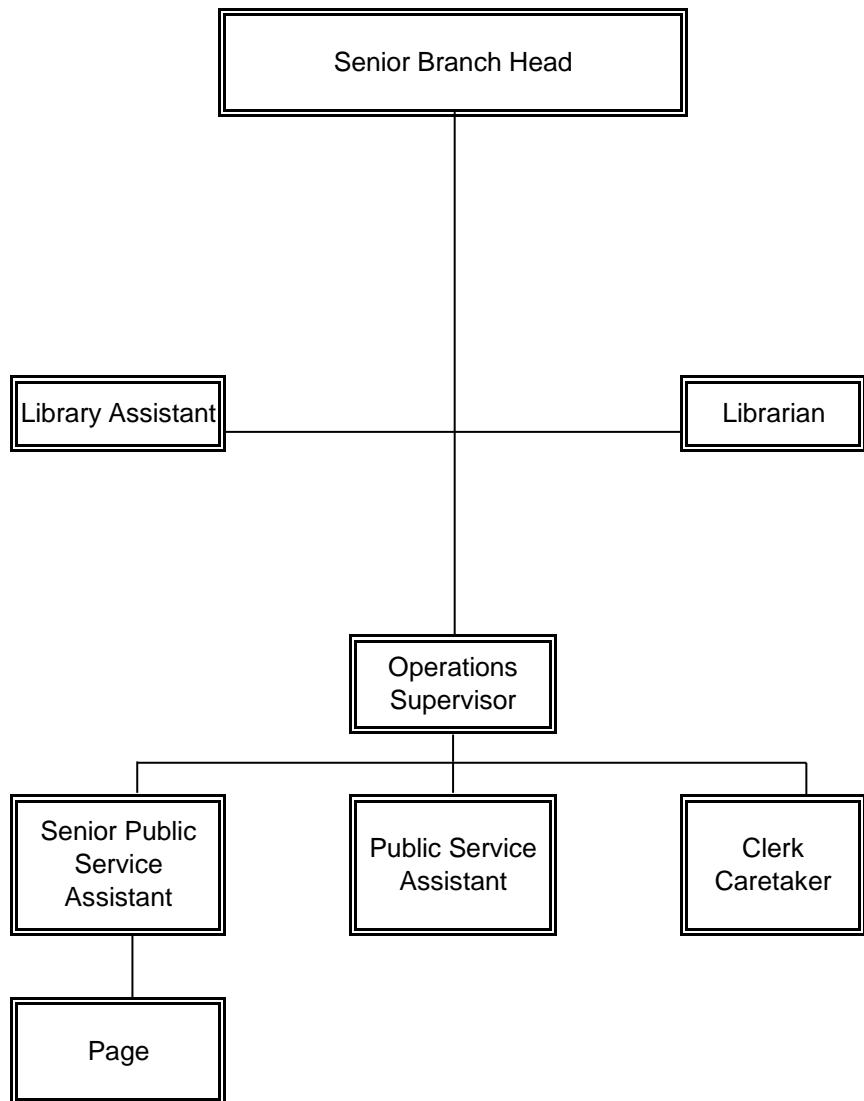


District Branch



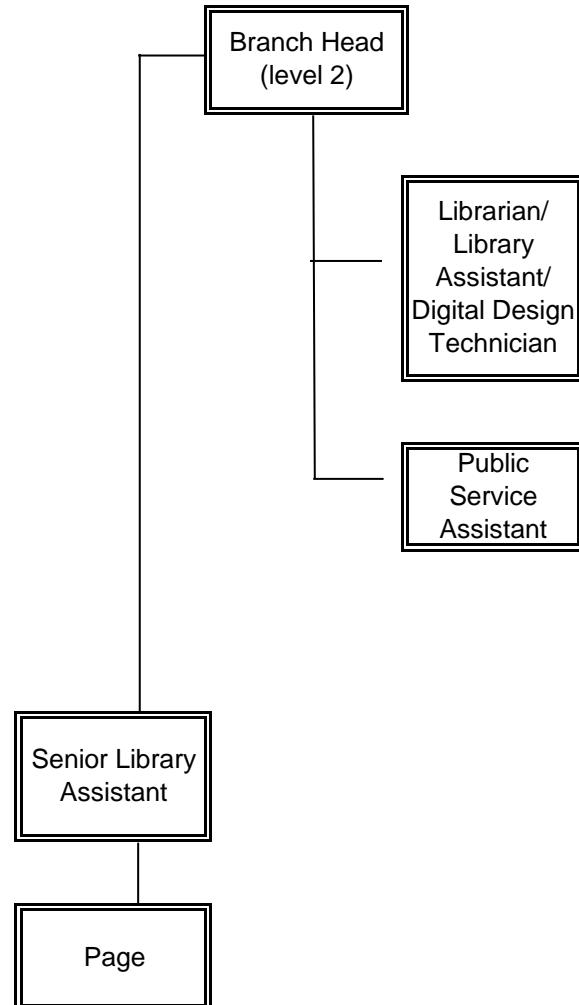
Note: • There are 17 District Branches across the City

Neighbourhood 1 Branch



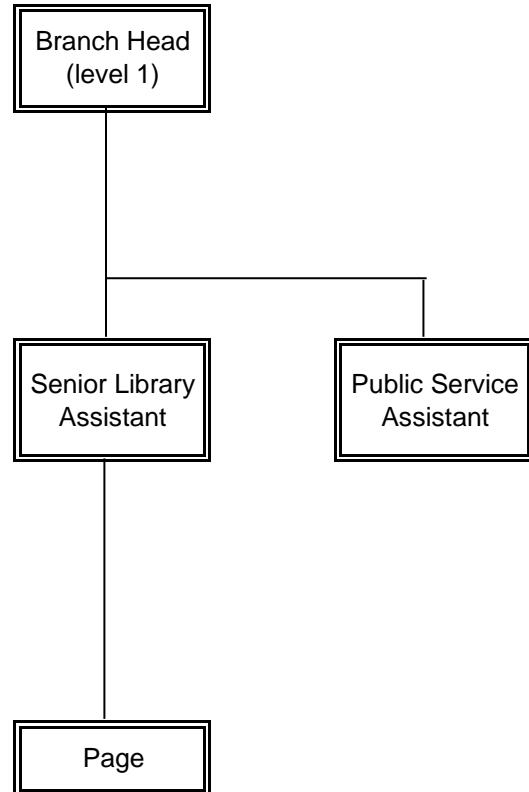
Note: • There are 8 Neighbourhood 1 Branches across the City

Neighbourhood 2 Branch



Note: • There are 40 Neighbourhood 2 Branches across the City

Neighbourhood 3 Branch



Note: • There are 31 Neighbourhood 3 Branches across the City