

TORONTO PUBLIC LIBRARY
2016 - 2018 Operating Budget Submission Summary

		2016 Outlook					2017 Outlook					2018 Outlook				
		APPVD STAFF	GROSS \$000s	REVENUE \$000s	NET INCREASE		STAFF	GROSS \$000s	REVENUE \$000s	NET INCREASE		STAFF	GROSS \$000s	REVENUE \$000s	NET INCREASE	
					\$000s	%				\$000s	%				\$000s	%
1	2015 COUNCIL APPROVED ADJUSTED BUDGET	1,739.9	188,719.1	16,516.1	172,203.0		1,741.0	193,461.9	17,174.6	176,287.3		1,741.0	195,538.9	17,054.6	178,484.3	
	PRESSURES															
	<u>Cost increases</u>															
2	Salary and benefits cost increase (excludes COLA)		1,562.8	0.0	1,562.8	0.91%		35.1		35.1	0.02%		462.5		462.5	0.26%
3	Increased cost of facilities contracted services		486.6		486.6	0.28%		700.7		700.7	0.40%		710.9		710.9	0.40%
4	Library collections increase -inflation and US\$ exchange		464.7		464.7	0.27%		470.0		470.0	0.27%		475.0		475.0	0.27%
5	Increased cost of IT contracted services		382.0		382.0	0.22%		1,138.7		1,138.7	0.65%		1,158.3		1,158.3	0.65%
6	Increased cost of utilities		310.5	0.0	310.5	0.18%		338.2		338.2	0.19%		358.3		358.3	0.20%
7	Library collections - Province ended e-funding subsidy		220.0		220.0	0.13%				0.0	0.00%				0.0	0.00%
8	Operating impact of capital projects (Includes Eglinton Square)		175.3	0.0	175.3	0.10%		60.5		60.5	0.03%		97.4		97.4	0.05%
9	Property rent increases		150.1	0.0	150.1	0.09%		65.0		65.0	0.04%		69.0		69.0	0.04%
10	Increased cost of supplies, building and fleet maintenance		143.5	0.0	143.5	0.08%		196.0		196.0	0.11%		230.0		230.0	0.13%
11	Permanent staff to support the Virtual Branch capital proj.	5.0	473.2	473.2	0.0	0.00%		0.0		0.0	0.00%				0.0	0.00%
12	Subtotal Expenditure Increases	5.0	4,368.7	473.2	3,895.5	2.26%	0.0	2,039.5	0.0	2,039.5	1.16%	0.0	2,593.4	0.0	2,593.4	1.45%
	<u>Revenue Reductions</u>															
13	Fines revenue reduction			(310.0)	310.0	0.19%			(120.0)	120.0	0.00%			(120.0)	120.0	0.00%
14	Unrealized advertising revenue			(40.0)	40.0	0.02%				0.0	0.00%				0.0	0.00%
15	Unachieved revenue from online sale of library materials			(21.0)	21.0	0.01%				0.0	0.00%				0.0	0.00%
16	Discontinued Federal CAP grant for internet access			(20.0)	20.0	0.01%				0.0	0.00%				0.0	0.00%
17	Pan Am Games Programs one-time funding ends		(83.4)	(83.4)	0.0	0.00%				0.0	0.00%				0.0	0.00%
18	Subtotal Revenue Reductions	0.0	(83.4)	(474.4)	391.0	0.23%		0.0	(120.0)	120.0	0.00%		0.0	(120.0)	120.0	0.00%
19	INCREMENTAL BUDGET PRESSURES	5.0	4,285.3	(1.2)	4,286.5	2.49%	0.0	2,039.5	(120.0)	2,159.5	1.22%	0.0	2,593.4	(120.0)	2,713.4	1.52%
20	BASE BUDGET BEFORE REDUCTIONS	1,744.9	193,004.4	16,514.9	176,489.5	2.49%	1,741.0	195,501.4	17,054.6	178,446.8	1.22%	1,741.0	198,132.3	16,934.6	181,197.7	1.52%
	REDUCTIONS															
	<u>Expense reductions</u>															
21	Page staffing - automated sorters	(6.9)	(250.0)		(250.0)	-0.15%				0.0	0.00%				0.0	0.00%
22	Savings from external contracts		(169.0)		(169.0)	-0.10%				0.0	0.00%				0.0	0.00%
23	Savings from printing, lib prog., media services		(31.0)		(31.0)	-0.02%				0.0	0.00%				0.0	0.00%
24	Cost savings - RFID tags (reduced volume: e-materials)		(25.0)		(25.0)	-0.01%				0.0	0.00%				0.0	0.00%
25	Savings - Library materials processing supplies		(25.0)		(25.0)	-0.01%				0.0	0.00%				0.0	0.00%
26	Subtotal expense reduction	(6.9)	(500.0)	0.0	(500.0)	-0.29%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0	0.0	0.00%
	<u>Revenue increases</u>															
27	Increased development charges for library materials			200.0	(200.0)	-0.12%				0.0	0.00%				0.0	0.00%
28	Increased recovery from capital management fees			154.7	(154.7)	-0.09%				0.0	0.00%				0.0	0.00%
29	Revenue from premium room rentals			145.0	(145.0)	-0.08%				0.0	0.00%				0.0	0.00%
30	Additional revenue from tenant leases			132.0	(132.0)	-0.08%				0.0	0.00%				0.0	0.00%
31	Increased revenue from auditorium and room rentals			28.0	(28.0)	-0.02%				0.0	0.00%				0.0	0.00%
32	Subtotal revenue increases	0.0	0.0	659.7	(659.7)	-0.39%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0	0.0	0.00%
33	TOTAL REDUCTIONS	(6.9)	(500.0)	659.7	(1,159.7)	-0.68%	0.0	0.0	0.0	0.0	0.00%	0.0	0.0	0.0	0.0	0.00%
34	YEAR-OVER-YEAR BUDGET CHANGE	(1.9)	3,785.3	658.5	3,126.8	1.81%	0.0	2,039.5	(120.0)	2,159.5	1.22%	0.0	2,593.4	(120.0)	2,713.4	1.52%
35	BASE OPERATING BUDGET REQUEST	1,738.0	192,504.4	17,174.6	175,329.8	1.81%	1,741.0	195,501.4	17,054.6	178,446.8	1.22%	1,741.0	198,132.3	16,934.6	181,197.7	1.52%

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					\$000s	%				\$000s	%				\$000s	%
36	2016 TARGET REDUCTION - MINUS 1%				\$ (1,722.0)	-1.00%										
37	REDUCTION REQUIRED TO MEET TARGET - MINUS 1%				4,848.8	2.81%										
BUDGET ENHANCEMENT REQUEST																
38	Sunday open hours enhancement		557.5		557.5	0.32%				0.0	0.00%				0.0	0.00%
39	Poverty reduction - Youth Hubs Expansion (Phase 2)	2.0	200.0		200.0	0.12%				0.0	0.00%				0.0	0.00%
40	Internet wi-fi hotspot lending		100.0		100.0	0.06%				0.0	0.00%				0.0	0.00%
41	Digital Innovation Hub	1.0	100.0		100.0	0.06%		37.5		37.5	0.02%				0.0	0.00%
42	TOTAL REQUESTED ENHANCED SERVICES	3.0	957.5	0.0	957.5	0.56%	0.0	37.5	0.0	37.5	0.02%	0.0	0.0	0.0	0.0	0.00%