

**TORONTO PUBLIC LIBRARY**  
**2016 - 2018 Operating Budget Submission Summary**

	APPVD STAFF	2016 Outlook					2017 Outlook					2018 Outlook				
		GROSS \$000s	REVENUE \$000s	NET INCREASE		STAFF	GROSS \$000s	REVENUE \$000s	NET INCREASE		STAFF	GROSS \$000s	REVENUE \$000s	NET INCREASE		
				\$000s	%				\$000s	%				\$000s	%	
1	<b>2015 COUNCIL APPROVED ADJUSTED BUDGET</b>	<b>1,739.9</b>	<b>188,719.1</b>	<b>16,516.1</b>	<b>172,203.0</b>		<b>1,741.0</b>	<b>193,461.9</b>	<b>17,174.6</b>	<b>176,287.3</b>		<b>1,741.0</b>	<b>195,538.9</b>	<b>17,054.6</b>	<b>178,484.3</b>	
<b>PRESSURES</b>																
	<b>Cost increases</b>															
2	Salary and benefits cost increase (excludes COLA)	1,562.8	0.0	1,562.8	0.91%		35.1		35.1	0.02%		462.5		462.5	0.26%	
3	Increased cost of facilities contracted services	486.6		486.6	0.28%		700.7		700.7	0.40%		710.9		710.9	0.40%	
4	Library collections increase -inflation and US\$ exchange	464.7		464.7	0.27%		470.0		470.0	0.27%		475.0		475.0	0.27%	
5	Increased cost of IT contracted services	382.0		382.0	0.22%		1,138.7		1,138.7	0.65%		1,158.3		1,158.3	0.65%	
6	Increased cost of utilities	310.5	0.0	310.5	0.18%		338.2		338.2	0.19%		358.3		358.3	0.20%	
7	Library collections - Province ended e-funding subsidy	220.0		220.0	0.13%		0.0		0.0	0.00%		0.0		0.0	0.00%	
8	Operating impact of capital projects (Includes Eglinton Square)	175.3	0.0	175.3	0.10%		60.5		60.5	0.03%		97.4		97.4	0.05%	
9	Property rent increases	150.1	0.0	150.1	0.09%		65.0		65.0	0.04%		69.0		69.0	0.04%	
10	Increased cost of supplies, building and fleet maintenance	143.5	0.0	143.5	0.08%		196.0		196.0	0.11%		230.0		230.0	0.13%	
11	Permanent staff to support the Virtual Branch capital proj.	5.0	473.2	473.2	0.00%		0.0		0.0	0.00%		0.0		0.0	0.00%	
12	<b>Subtotal Expenditure Increases</b>	<b>5.0</b>	<b>4,368.7</b>	<b>473.2</b>	<b>3,895.5</b>	<b>2.26%</b>	<b>0.0</b>	<b>2,039.5</b>	<b>0.0</b>	<b>2,039.5</b>	<b>1.16%</b>	<b>0.0</b>	<b>2,593.4</b>	<b>0.0</b>	<b>2,593.4</b>	<b>1.45%</b>
	<b>Revenue Reductions</b>															
13	Fines revenue reduction		(310.0)	310.0	0.19%			(120.0)	120.0	0.00%			(120.0)	120.0	0.00%	
14	Unrealized advertising revenue		(40.0)	40.0	0.02%			0.0	0.00%				0.0	0.00%		
15	Unachieved revenue from online sale of library materials		(21.0)	21.0	0.01%			0.0	0.00%				0.0	0.00%		
16	Discontinued Federal CAP grant for internet access		(20.0)	20.0	0.01%			0.0	0.00%				0.0	0.00%		
17	Pan Am Games Programs one-time funding ends		(83.4)	(83.4)	0.00%			0.0	0.00%				0.0	0.00%		
18	<b>Subtotal Revenue Reductions</b>	<b>0.0</b>	<b>(83.4)</b>	<b>(474.4)</b>	<b>391.0</b>	<b>0.23%</b>		<b>0.0</b>	<b>(120.0)</b>	<b>120.0</b>	<b>0.00%</b>		<b>0.0</b>	<b>(120.0)</b>	<b>120.0</b>	<b>0.00%</b>
19	<b>INCREMENTAL BUDGET PRESSURES</b>	<b>5.0</b>	<b>4,285.3</b>	<b>(1.2)</b>	<b>4,286.5</b>	<b>2.49%</b>	<b>0.0</b>	<b>2,039.5</b>	<b>(120.0)</b>	<b>2,159.5</b>	<b>1.22%</b>	<b>0.0</b>	<b>2,593.4</b>	<b>(120.0)</b>	<b>2,713.4</b>	<b>1.52%</b>
20	<b>BASE BUDGET BEFORE REDUCTIONS</b>	<b>1,744.9</b>	<b>193,004.4</b>	<b>16,514.9</b>	<b>176,489.5</b>	<b>2.49%</b>	<b>1,741.0</b>	<b>195,501.4</b>	<b>17,054.6</b>	<b>178,446.8</b>	<b>1.22%</b>	<b>1,741.0</b>	<b>198,132.3</b>	<b>16,934.6</b>	<b>181,197.7</b>	<b>1.52%</b>
	<b>REDUCTIONS</b>															
	<b>Expense reductions</b>															
21	Page staffing - automated sorters	(6.9)	(250.0)		(250.0)	-0.15%				0.0	0.00%			0.0	0.00%	
22	Savings from external contracts		(169.0)		(169.0)	-0.10%			0.0	0.00%			0.0	0.00%		
23	Savings from printing, lib prog., media services		(31.0)		(31.0)	-0.02%			0.0	0.00%			0.0	0.00%		
24	Cost savings - RFID tags (reduced volume: e-materials)		(25.0)		(25.0)	-0.01%			0.0	0.00%			0.0	0.00%		
25	Savings - Library materials processing supplies		(25.0)		(25.0)	-0.01%			0.0	0.00%			0.0	0.00%		
26	<b>Subtotal expense reduction</b>	<b>(6.9)</b>	<b>(500.0)</b>	<b>0.0</b>	<b>(500.0)</b>	<b>-0.29%</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00%</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00%</b>	
	<b>Revenue increases</b>															
27	Increased development charges for library materials			200.0	(200.0)	-0.12%				0.0	0.00%			0.0	0.00%	
28	Increased recovery from capital management fees			154.7	(154.7)	-0.09%			0.0	0.00%			0.0	0.00%		
29	Revenue from premium room rentals			145.0	(145.0)	-0.08%			0.0	0.00%			0.0	0.00%		
30	Additional revenue from tenant leases			132.0	(132.0)	-0.08%			0.0	0.00%			0.0	0.00%		
31	Increased revenue from auditorium and room rentals			28.0	(28.0)	-0.02%			0.0	0.00%			0.0	0.00%		
32	<b>Subtotal revenue increases</b>	<b>0.0</b>	<b>0.0</b>	<b>659.7</b>	<b>(659.7)</b>	<b>-0.39%</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00%</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00%</b>	
33	<b>TOTAL REDUCTIONS</b>	<b>(6.9)</b>	<b>(500.0)</b>	<b>659.7</b>	<b>(1,159.7)</b>	<b>-0.68%</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00%</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00%</b>	
34	<b>YEAR-OVER-YEAR BUDGET CHANGE</b>	<b>(1.9)</b>	<b>3,785.3</b>	<b>658.5</b>	<b>3,126.8</b>	<b>1.81%</b>	<b>0.0</b>	<b>2,039.5</b>	<b>(120.0)</b>	<b>2,159.5</b>	<b>1.22%</b>	<b>0.0</b>	<b>2,593.4</b>	<b>(120.0)</b>	<b>2,713.4</b>	<b>1.52%</b>
35	<b>BASE OPERATING BUDGET REQUEST</b>	<b>1,738.0</b>	<b>192,504.4</b>	<b>17,174.6</b>	<b>175,329.8</b>	<b>1.81%</b>	<b>1,741.0</b>	<b>195,501.4</b>	<b>17,054.6</b>	<b>178,446.8</b>	<b>1.22%</b>	<b>1,741.0</b>	<b>198,132.3</b>	<b>16,934.6</b>	<b>181,197.7</b>	<b>1.52%</b>

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				\$000s	%				\$000s	%				\$000s	%				
36	2016 TARGET REDUCTION - MINUS 1%			\$ (1,722.0)	-1.00%														
37	REDUCTION REQUIRED TO MEET TARGET - MINUS 1%			4,848.8	2.81%														
<b>BUDGET ENHANCEMENT REQUEST</b>																			
38	Sunday open hours enhancement		557.5		557.5	0.32%					0.0	0.00%						0.0	0.00%
39	Poverty reduction - Youth Hubs Expansion (Phase 2)	2.0	200.0		200.0	0.12%					0.0	0.00%						0.0	0.00%
40	Internet wi-fi hotspot lending		100.0		100.0	0.06%			37.5		0.0	0.00%						0.0	0.00%
41	Digital Innovation Hub	1.0	100.0		100.0	0.06%					37.5	0.02%						0.0	0.00%
42	<b>TOTAL REQUESTED ENHANCED SERVICES</b>	<b>3.0</b>	<b>957.5</b>	<b>0.0</b>	<b>957.5</b>	<b>0.56%</b>	<b>0.0</b>	<b>37.5</b>	<b>0.0</b>	<b>37.5</b>	<b>0.02%</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.00%</b>			